



# THIERRY DE MONTBRIAL

Founder and Chairman of Ifri and the WPC

I have the great pleasure for this gala dinner tonight, we have the great honor of having His Excellency Khaldoon Khalifa Al Mubarak. He is the Chairman of the Executive Affairs Authority of Abu Dhabi; and Group Chief Executive Officer and Managing Director of Mubadala, which, as everybody here knows, is the great sovereign fund of this country.

Your Excellency, it is again a real pleasure to ask you to come here and to tell us a few words before you are rushing to the airport because you have to be in New York tomorrow morning. But before you come, I want to tell you *un grand merci*. Khaldoon Al Mubarak speaks very good French, with a perfect accent. Please.